Harbour Energy

2026 Half-year results

Harbour Energy plc

www.harbourenergy.com

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Agenda

	TOPIC	PRESENTER
1.	H1 2026 Highlights	Linda Cook (CEO)
2.	Operational review	Nigel Hearne (COO)
3.	Financial review, guidance and outlook	Alexander Krane (CFO)
4.	Closing remarks	Linda Cook (CEO)

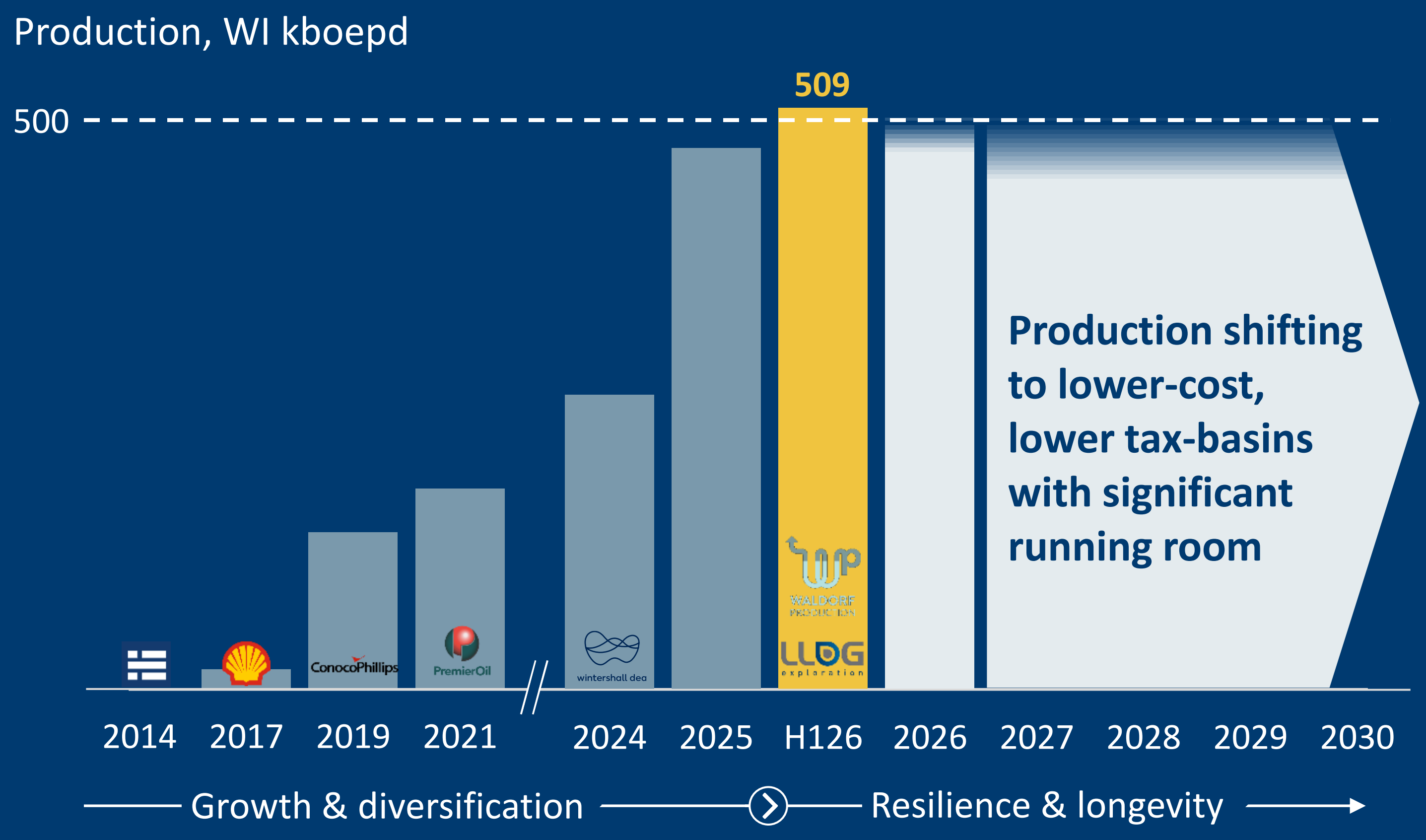
H1 2026 Highlights

H1 2026 Highlights

Continued execution of our strategy

Leveraging our scale, diverse asset base, established track record and world-class team to create value

- Sustaining production at scale
- Building a competitive portfolio
- Ensuring financial resilience
- Competitive shareholder returns



H1 2026 Highlights

Record production and improved outlook; new $250 million share buyback announced

- Excellent operational performance with record production, high reliability and strong project execution; upgraded full-year production guidance
- Portfolio strengthened through LLOG (US) and Waldorf (UK) acquisitions and divestment of non-core assets in Indonesia
- Significantly increased free cash flow, accelerating debt reduction and delivery of material additional shareholder returns

509 kboepd
H1 2026 Record production

$1.8bn
H1 2026 Free cash flow

$400m
2026 Interim dividend & buyback


Leon-Castile, Salamanca FPS, US Gulf of America

Operational review

Operational priorities

Focusing our investment to five core countries

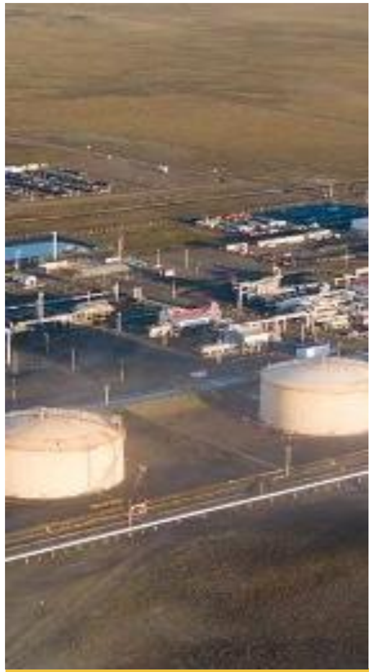
- Safe and reliable operations
- Drive margin expansion and capital efficiency
- Profitably convert resources to reserves to production and cash flow

Norway:

High-quality production underpinned by high-value, near-term projects

UK:

Diverse, cash generative portfolio with high degree of operational control



Argentina:

Long-life production with potential for material growth

US:

Fully operated, oil-weighted growth platform with high-margin barrels and long reserve life

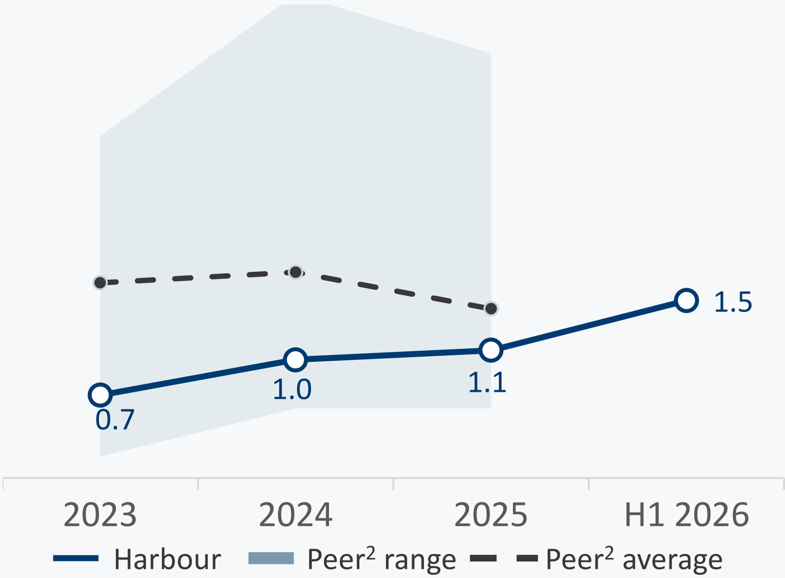
Mexico:

Operated large offshore oil discoveries providing growth options

Prioritising safety in everything we do

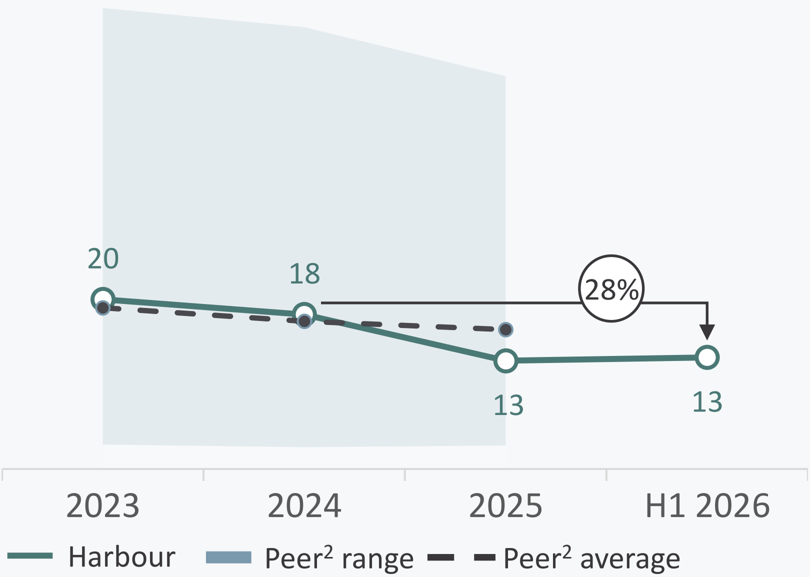
Occupational Safety

TRIR[1] (per million hours worked)



Greenhouse gas emissions intensity[3]

$kgCO_2e/boe$

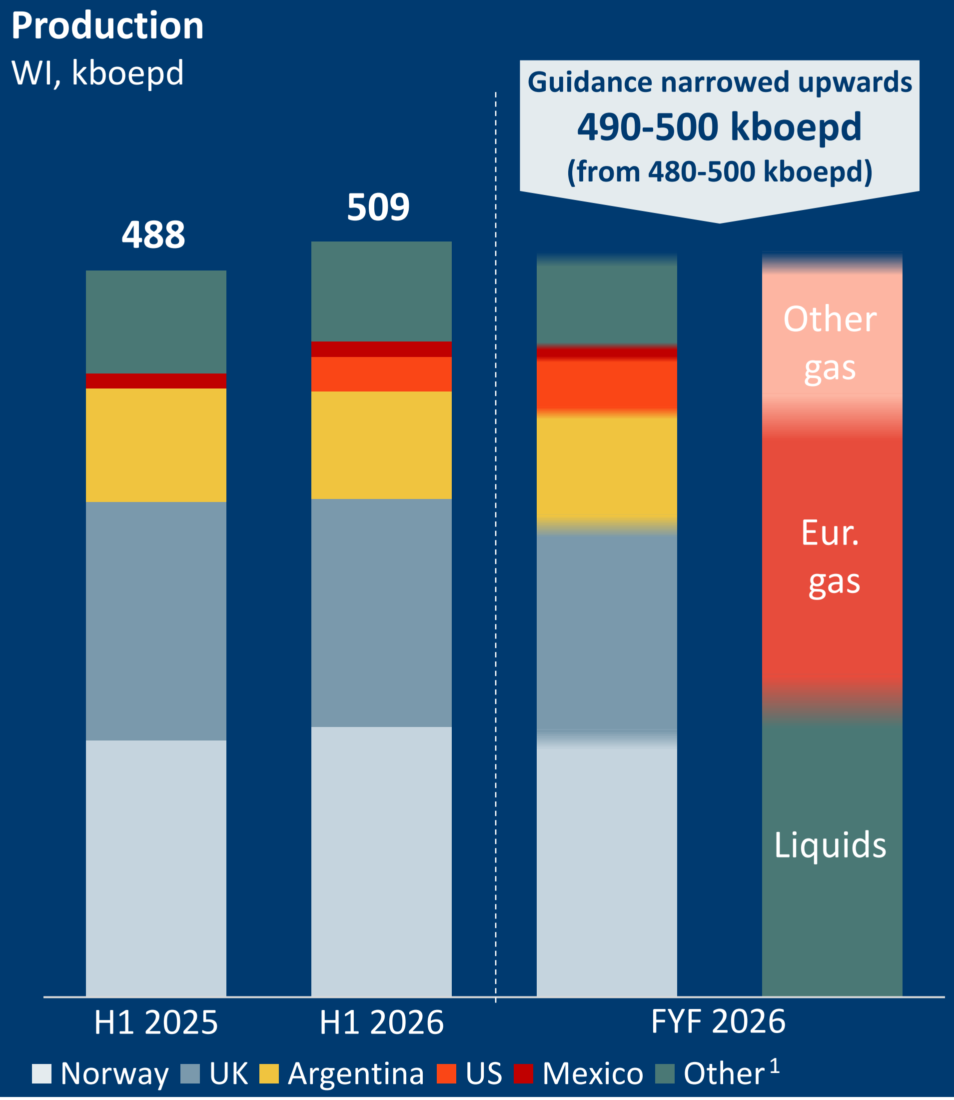


- H1 2026 performance reflects mostly minor personal safety incidents in Norway and process safety incidents onshore Mexico
- Significant improvements in both UK and Germany
- All incidents are rigorously investigated with learnings shared
- Methane intensity remains below target of <0.2%[4]
- On track to halve gross operated emissions by 2030 (vs 2018 baseline)

[1] TRIR stands for Total Recordable Injury Rate [2] Peer data (where available) from Aker BP, Apache, Murphy, Santos, Vår Energi, Woodside and Vista, and sourced from Annual Sustainability and/or ESG Reports. [3] GHGi reported on a net equity share basis. [4] Relates to our operated assets

Production: Strong H1 performance; guidance further narrowed upwards

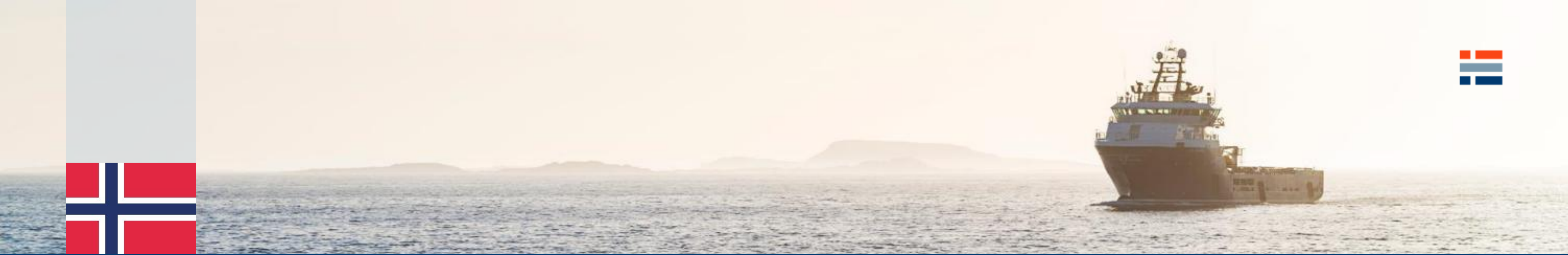
Diverse, large-scale production with competitive cost structure and significant Brent and European gas price exposure



Increased and enhanced production

- Addition of high-margin LLOG portfolio (US) more than offsets UK decline and SE Asia exits
- Increased production from Norway driven by strong operational / project delivery and subsurface performance
- New wells onstream in US, Argentina and Norway
- High reliability with operating efficiency of 93%
- Operating costs of $13.3/boe

[1] Other includes Germany, North Africa and Southeast Asia.



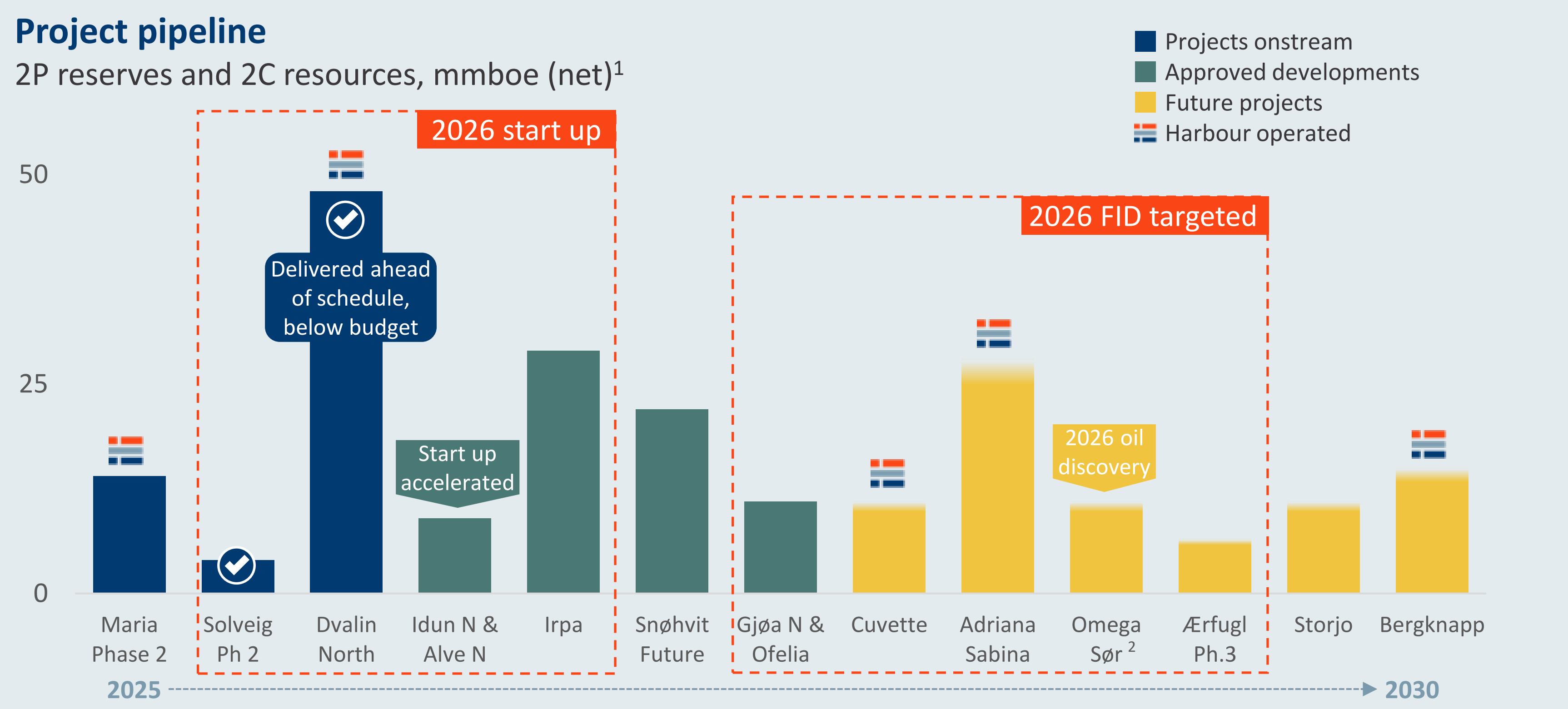
Norway:

Resilient production and cash flow underpinned by pipeline of high-value, near-term projects

- Increased production of 180 kboepd, 62% gas (H1 2025: 173 kboepd)
- High operating margins: $12/boe opex
- Accelerated project delivery with five new developments online in 2026
- Six projects targeted for FID in 2026 with potential to deliver c.100% Norway reserves replacement
- Omega Sør discovery; fast tracked for development by operator
- Success in Norway licensing round

<$40/bbl, <$5/mscf

average breakeven for oil and gas projects



[1] Harbour management estimates at YE 2025 [2] Harbour management post drill estimates

UK:

Robust free cash flow platform driven by strong operational delivery and Waldorf acquisition

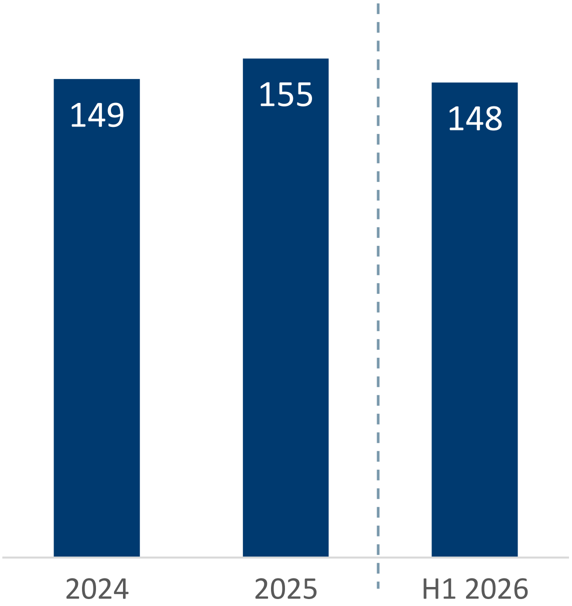
- Significant operational control
- Low-cost operator
- Successful well intervention activity
- Selective high return, short-cycle investments – e.g. Fotla
- Optimisation of decommissioning costs

Completed $163m Waldorf acquisition, enhancing resilience of UK business

- ✔ Adds c.14 kboepd oil-weighed production, c.10% to UK volumes and 25 mmboe 2P reserves[1]
- ✔ Increased stake in Catcher, removes distressed partner
- ✔ Delivers significant financial synergies including through the release of >$400m of cash[2]

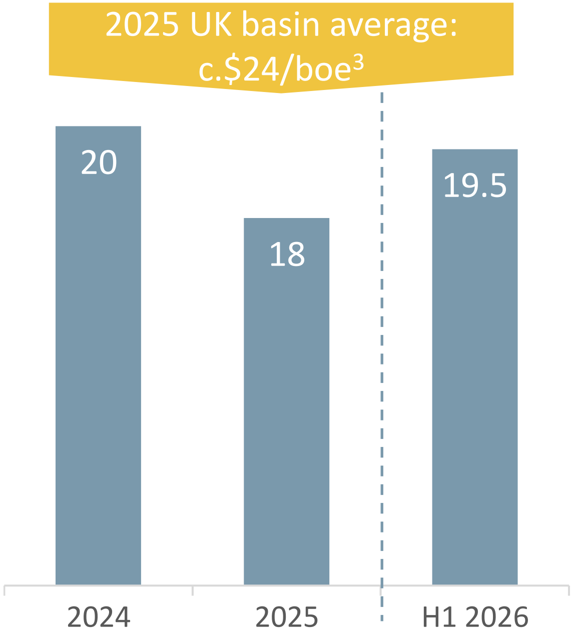
Production

WI kboepd



Operating costs

$/boe

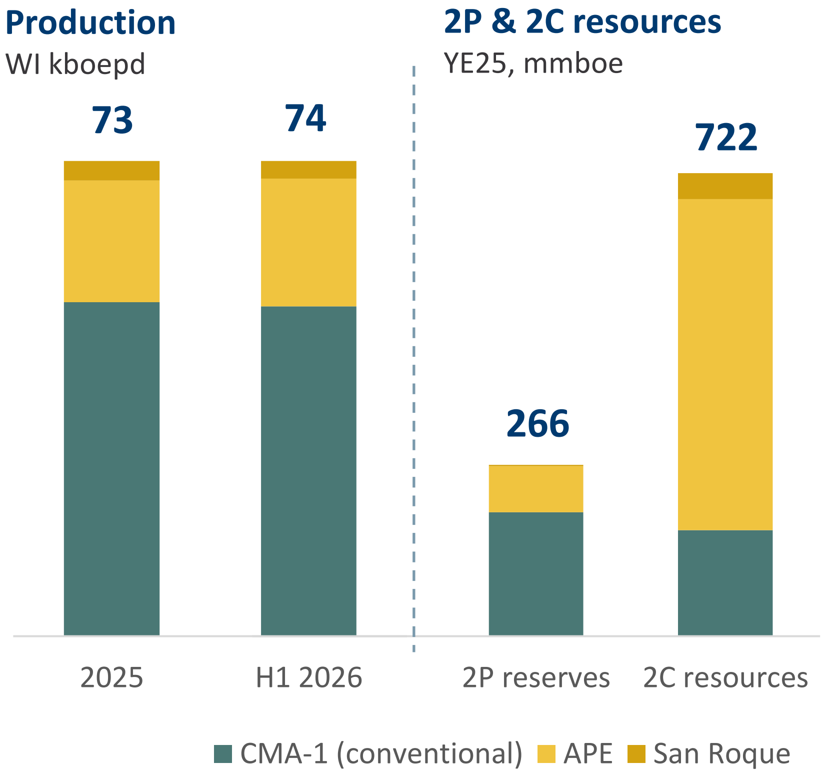


[1] Est. H2 production and est. reserves at YE25. [2] Primarily cash posted as collateral for future decommissioning and includes cash on Waldorf's balance sheet resulting from recent higher oil prices [3] Source: NSTA

Argentina:
Long-life production with potential for material growth

- CMA-1: Long-life conventional production with multiple tie-back options
- Aguada Pichana Este (Vaca Muerta gas window, Harbour 23%[1]):
  - Nine new gas wells online in H1 2026
  - Continued operational efficiencies driving lower drilling & completion costs
- SESA (Harbour 15%) c.6 mtpa LNG project to start up end 2027, enabling access to global markets; RIGI incentives secured
- Development of first phase of San Roque black oil (Vaca Muerta, Harbour 25%) targeted to start in 2027

[1] Harbour also has a 27% interest in APE Residual, the conventional licence

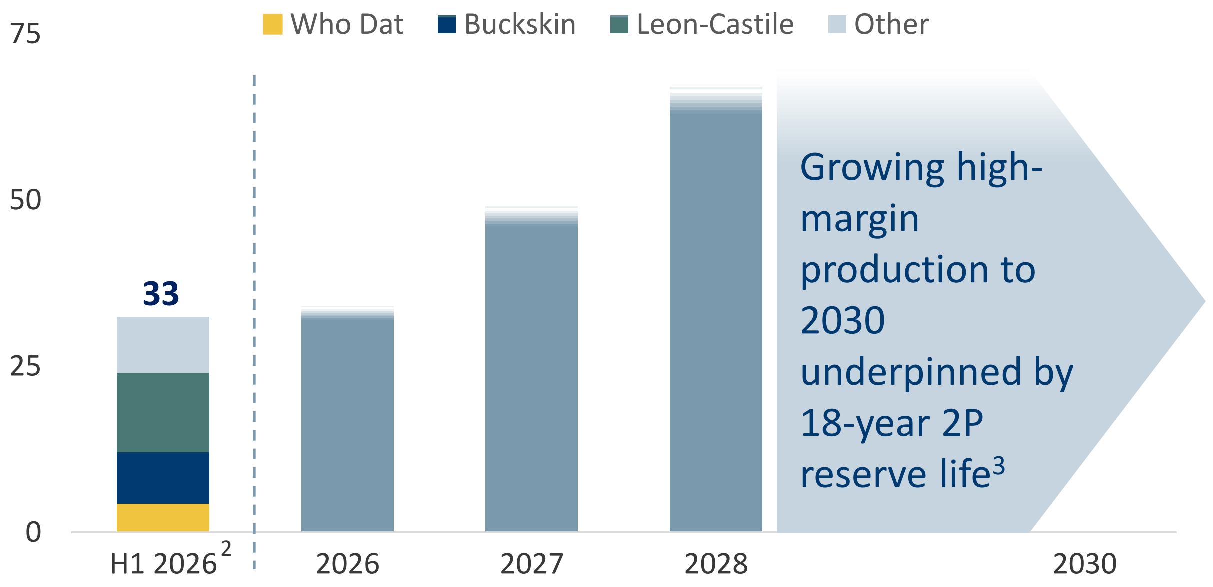


Gulf of America:

Large, long-life deepwater hubs with high-rate wells driving significant free cash flow growth through to 2030

- Fully operated, oil-weighted portfolio
- High-margin production growth
- Deep inventory of high return (>40% IRR[1]), low breakeven, infrastructure-led investments
  - New wells online at Leon-Castile, Buckskin and Who Dat
  - Who Dat East development approval this month
  - Kingsroad exploration well to spud around year end
- Significant subsurface running room
  - New OBN seismic data unlocks additional prospectivity
  - Awarded 12 leases (all as operator) in BBG1 & 2 rounds
- Supportive fiscal & regulatory environment

Production, WI kboepd



Production CAGR: >20% (2026-2030)

[1]Average weighted IRR of US capex (2026-2028) point forward as at 1 January 2026, assuming $60/bbl WTI and $4/mscf Henry Hub. [2] Reflects LLOG production contributing from 1 February, averaged over H1 [3] Based on YE 2025 estimated 2P reserves and expected 2026 production

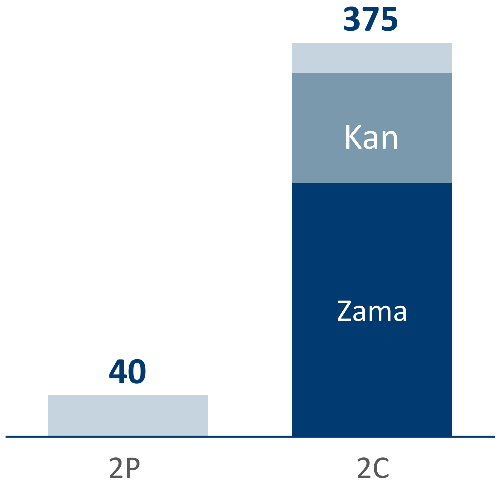
Mexico:

Building a scaled and advantaged business around our operated shallow water Zama and Kan oil fields

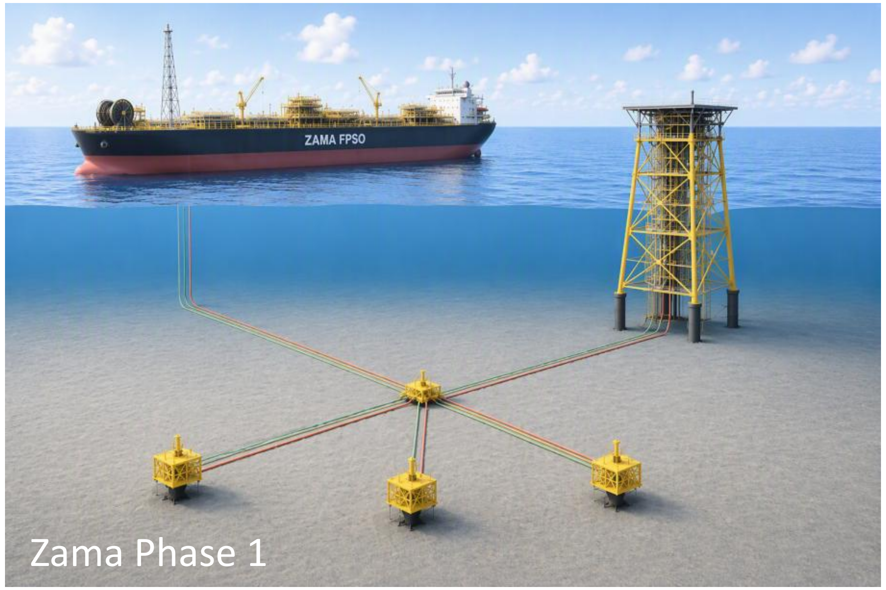
- Focus on optimising Zama (Harbour 27%[1]) and Kan (Harbour 70%) development plans to enhance returns and reduce risk
- Capital efficient, phased FPSO-based Zama development plan with wellhead platform
- Invitations to tender for major Zama FEED packages issued soon
- Partner alignment strengthened by Grupo Carso's increased participation in both projects
- Both Zama and Kan expected to be FID ready in late 2027

2P reserves & 2C resources

YE25, mmboe (net)

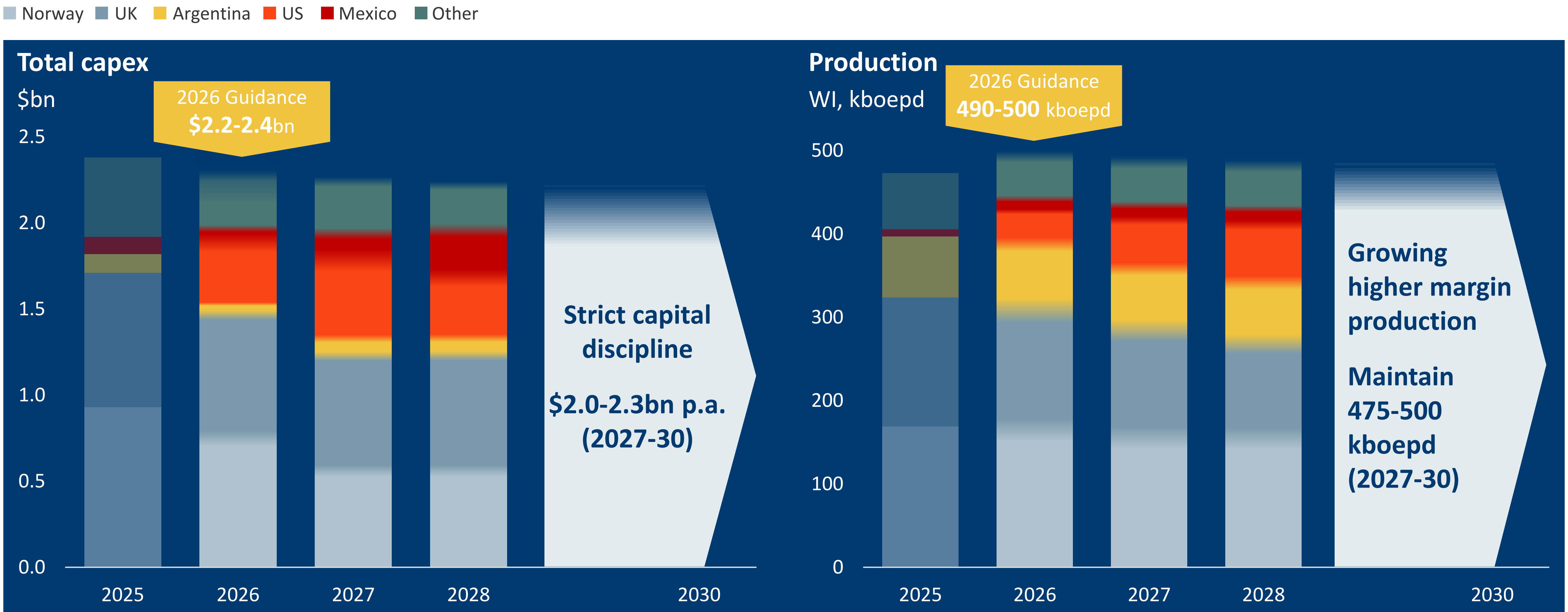


Zama and Kan could add reserves equal to two years of Harbour's production[2]



[1] Post divestment of 5% interest to Grupo Carso which is expected to complete around year end 2026. [2] Based on 475-500 kboepd and Zama and Kan booked 2P reserves as at YE 2025 proforma 5% sale in Zama to Grupo Carso

Delivering our highest return, most competitive projects to drive higher margin production



- Near-term spend focused on high value, short-cycle projects
- LLOG acquisition further high-grades the portfolio
- Operational control supports significant optionality longer term

- Increasing volumes in US, new production in Norway and Argentina and – over time – in Mexico offset decline in higher cost and tax UK

Financial review

H1 2026 Financial highlights

- Strong financial results driven by operational excellence and diverse portfolio with significant exposure to Dated Brent and European gas prices
- Increased free cash flow outlook resulting in accelerated debt reduction and delivery of material shareholder returns
- Enhanced scale and portfolio quality increasing market relevance and lowering the cost of capital

Free cash flow
$1.8bn
(H1 2025: $1.4bn)

Adjusted earnings per voting ordinary share
28 cents
(H1 2025: 22 cents)

Leverage (Net debt / EBITDAX)
0.7x
(31 December 2025: 0.6x)

Share buyback announced
$250m
(H1 2025: $100m)

Against a volatile backdrop, Harbour well positioned

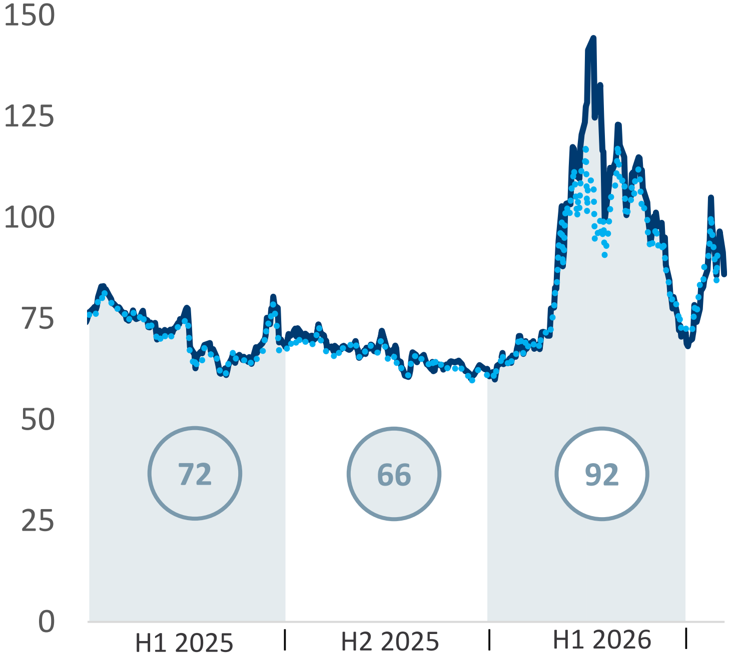
Harbour realised oil prices, $/bbl

	H1 2025	H1 2026
Pre-hedge	69	90
Post-hedge	71	84

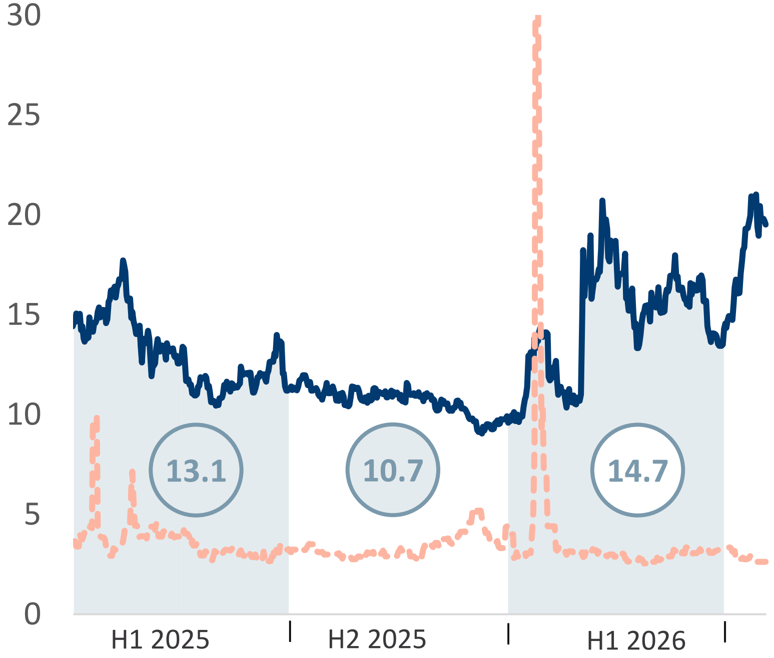
Harbour realised Euro gas prices, $/mscf

	H1 2025	H1 2026
Pre-hedge	14.0	15.0
Post-hedge	13.4	14.4

BRENT ($/BBL)



TTF ($/mscf)



Dated Brent ICE Brent future Semi-annual average TTF Henry Hub

Large scale and diverse portfolio

Significant exposure to Dated Brent and European gas prices

Norway, UK and US oil volumes realised $93/bbl (pre-hedge) during H1

Additional hedges secured via zero cost collars with attractive skews, especially for Euro gas

For H2 2026 hedged c.50% of Brent/WTI and 65% of Eur. gas economic exposure at average price floor-cap of $69-80/bbl and $11-15/mscf, respectively

Income statement

Step up in profitability reflects higher prices and strengthened portfolio

$ million	H1 2026 Reported	H1 2026 Adjusts	H1 2026 Adjusted[1]	H1 2025 Reported	H1 2025 Adjusted[1]
Total Revenue and other income	**6,408**	**-**	**6,408**	**5,271**	**5,271**
Operating costs and G&A[2]	(2,045)	102	(1,943)	(1,395)	(1,383)
EBITDAX	**4,363**	**102**	**4,465**	**3,876**	**3,888**
Depreciation	(1,547)	-	(1,547)	(1,544)	(1,544)
Impairments, exploration write off	(56)	27	(29)	(311)	(125)
Operating profit	**2,760**	**129**	**2,889**	**2,021**	**2,219**
Net financial items[3]	(407)	7	(400)	(386)	(193)
Profit before tax	**2,353**	**136**	**2,489**	**1,635**	**2,026**
Income tax expense	(1,917)	(10)	(1,927)	(1,809)	(1,616)
Profit/(loss) after tax	**436**	**126**	**562**	**(174)**	**410**
Effective tax rate	81%	(4%)	77%	111%	80%
Earnings/(loss) per share – cents	**21**	**7**	**28**	**(12)**	**22**

[1] Alternative Performance Measures [2] Includes field operating costs, royalties, over/underlift and M&A fees; see Glossary to financial statements for opex/boe definition [3] Includes net interest, leases, decommissioning discount unwind (see Note 6 to the financial statements)

Realised post-hedge oil / Eur. gas prices

$84/bbl; $14.4/mscf

(H1 2025: $71/bbl; $13.4/mscf)

Production

509 kboepd

(H1 2025: 488 kboepd)

Opex/boe

$13.3/boe

(H1 2025: $12.4/boe)

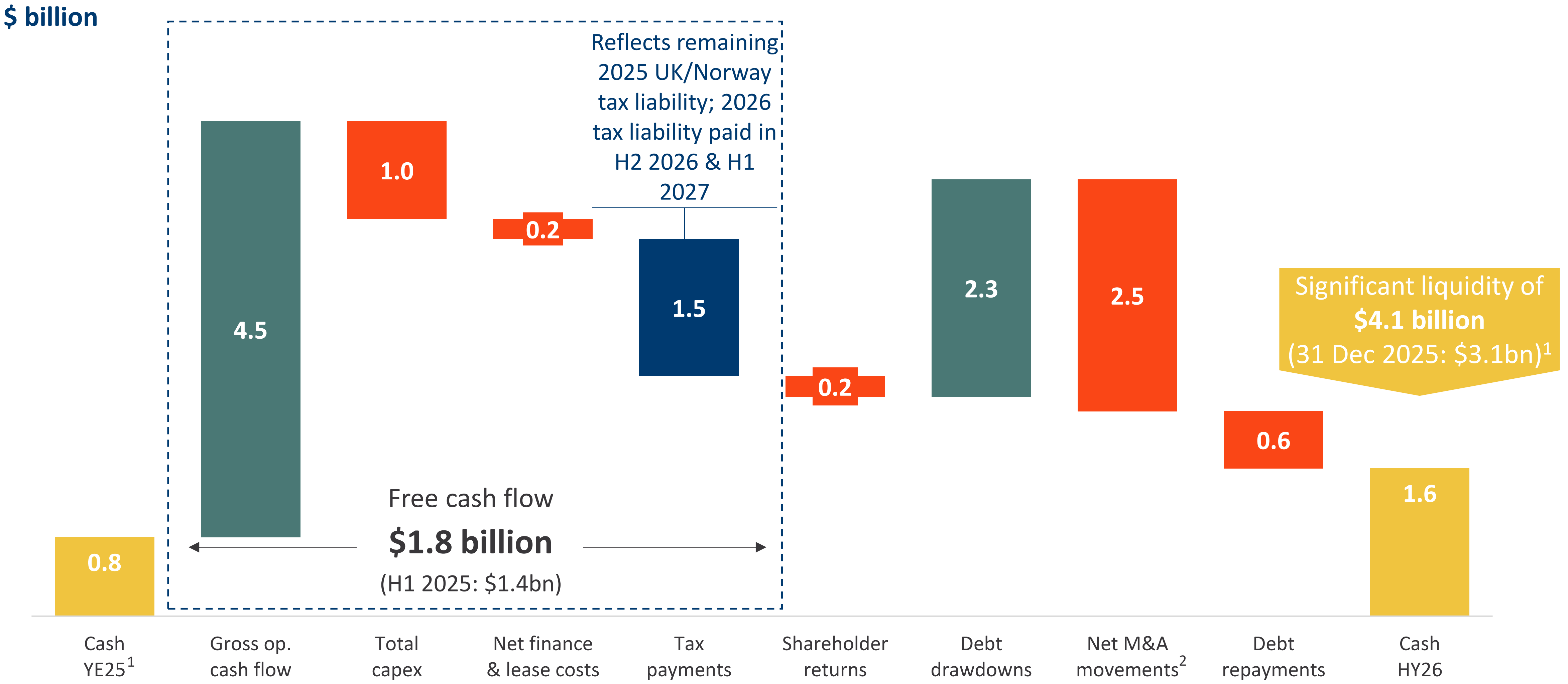
Adjusted profit after tax

$0.6bn

(H1 2025: $0.4bn)

Significant cash flow generation

Reflects strong operational performance, leverage to oil and European gas prices and H2 weighting of tax payments

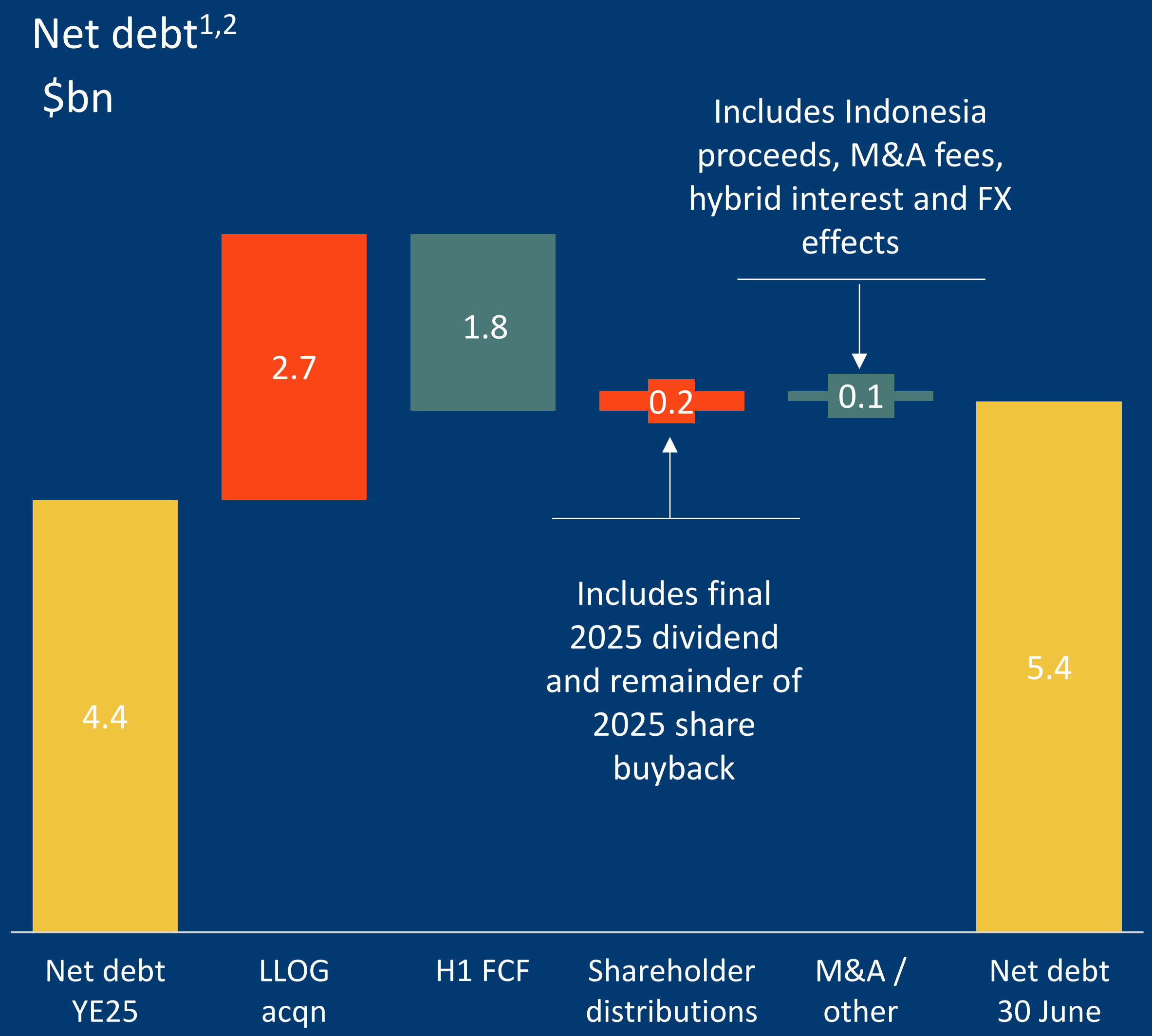


[1] Excludes amounts held in escrow [2] Includes LLOG headline $2.7bn cash consideration less cash acquired and deposit paid, Indonesia disposal proceeds c.$0.1bn; add M&A related fees $0.1bn

Accelerated deleveraging following completion of the LLOG acquisition

- Leverage of 0.7x at 30 June; strong EBITDAX and free cash flow helped offset impact of $2.7bn LLOG acquisition-related debt
- Successfully refinanced $3.0bn RCF
  - Maturity extended to 2031 (two extension options)
  - Materially improved commercial terms, including 0.8% margin[1]
  - Strong syndicate of 18 banks
- Repaid $0.6 billion of debt in the period
- Post period end, net cash proceeds from Waldorf transaction of c.$0.3bn[2] directed towards debt reduction
- Investment grade credit ratings

[1] Subject to certain currency funding premiums and credit adjusted spread (CAS) for cash drawings [2] Cash including that posted as collateral against future decommissioning liabilities net of $163m proceeds

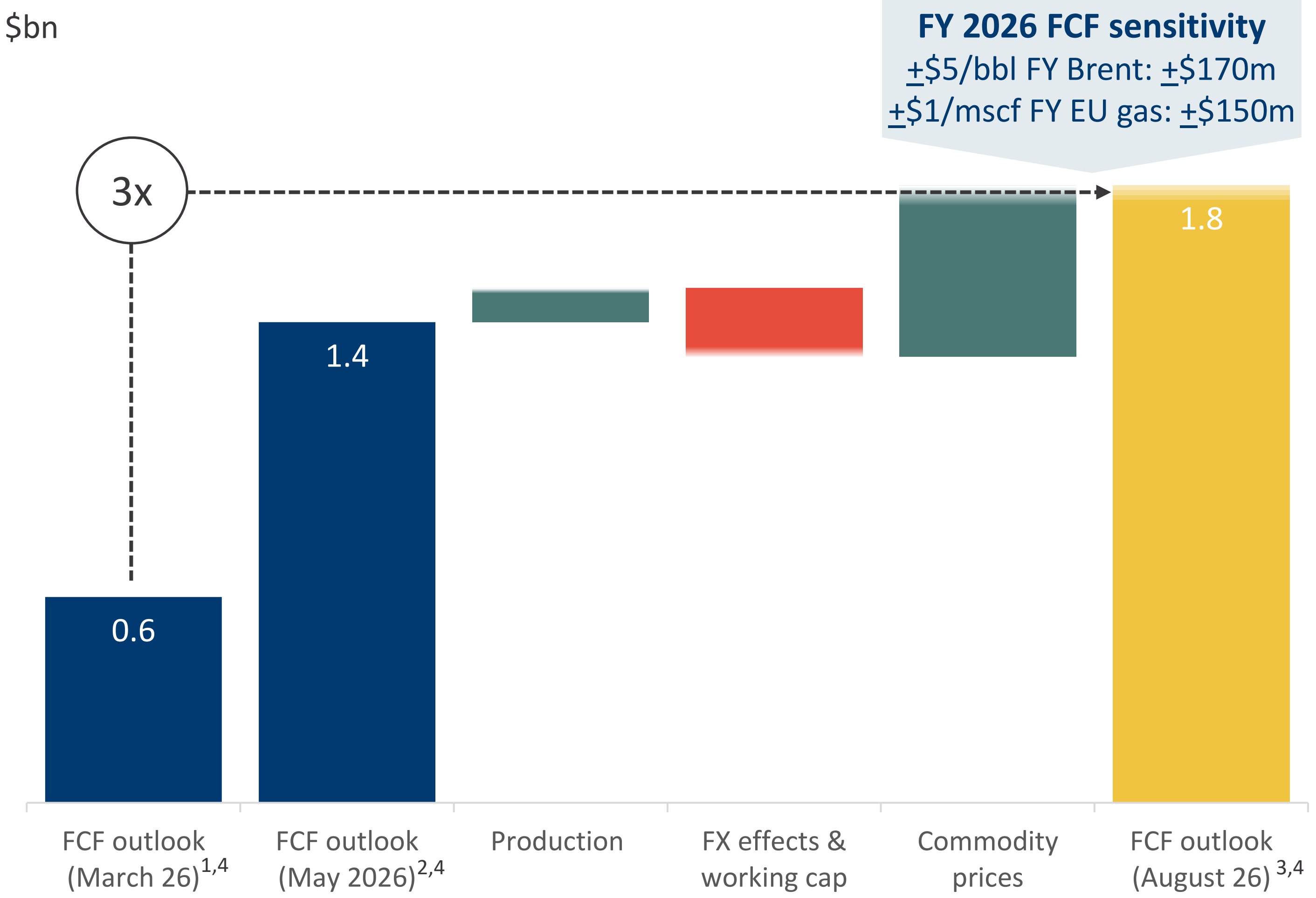


Owing to rounding, totals do not match the sum of the component parts [1] Reflects $1.14/€ at 30 June 2026 and $1.175/€ at 31 December 2025 [2] Pre-swap; net debt excludes unamortised fees and impact of cross currency swaps and includes amounts held in escrow

Increased 2026 free cash flow outlook and shareholder returns

Reflects higher production and H2 commodity prices of $80/bbl & $16/mscf

Free cash flow outlook



[1] FY26 Dated Brent of $65/bbl and Eur. gas prices of $11/mscf [2] FY26 Dated Brent $80/bbl and $13/mscf [3] FY 26 Dated Brent c.$85/bbl and c.$15/mscf. [4] March / May outlook assumes $1.35/£, $1.15/€ and NOK10/$. August outlook at $1.35/£, $1.15/€ and NOK9.5/$

Delivering competitive shareholder returns

Return 45-75% of free cash flow, including 16.10 cents/share[1] ($300m)[2] minimum annual dividend

2026 interim dividend of 8.05 cents/share[1]; new $250m share buyback announced

Based on $1.8bn FCF, at least $800m of distributions for 2026

- $300m annual dividend
- $500m of additional returns, starting with $250m buyback

Shareholder authority to buyback shares directly from BASF

[1] Voting ordinary share [2] Includes $46m to be paid on non-voting shares

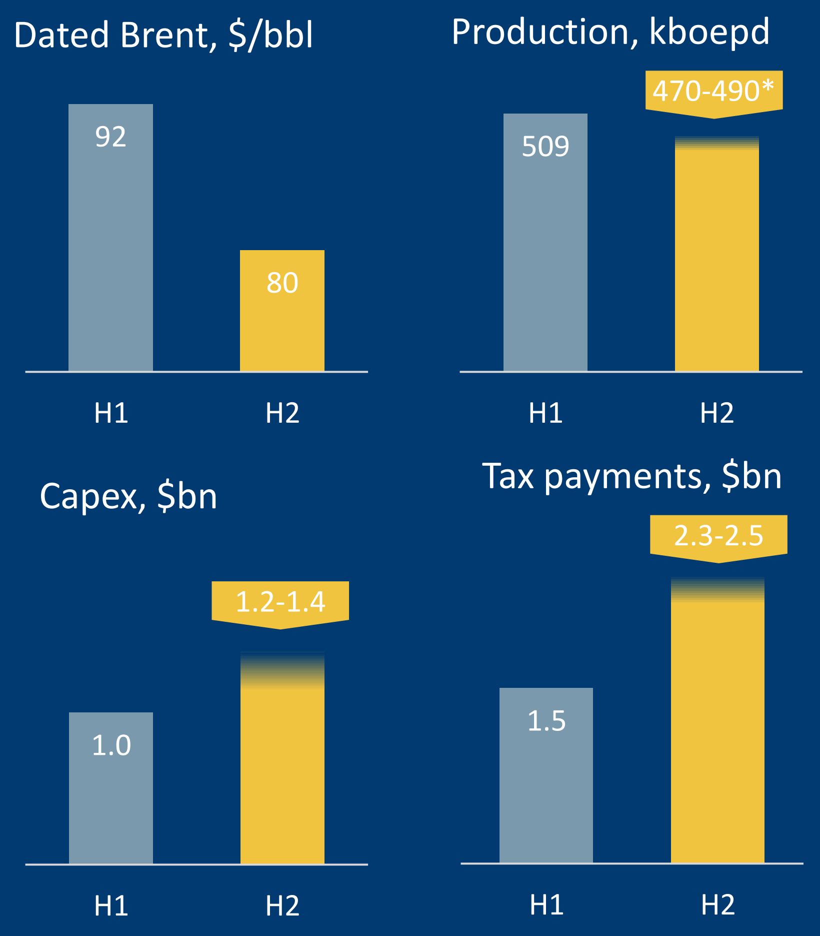
Guidance and outlook

Improved 2026 production & free cash flow outlook

2026	FY 2026 (March 2026)[1]	FY 2026 (May 2026)[1]	H1 2026 Actuals[2]	FY 2026 (August 2026)[3]	FY 2026 (Aug. vs May)
Production *kboepd*	475-500	480-500	509	490-500	↑
Unit opex *$/boe*	c.14.5	c.14.5	13.3	c.14.5	→
Total capex[4] *$bn*	2.2-2.4	2.2-2.4	1.0	2.2-2.4	→
Dated Brent *$/bbl*	65	80	92	c.85 (H2: 80)	↑
Euro gas (TTF, NBP) *$/mscf*	11	13	14.7	c.15 (H2: 16)	↑
Free cash flow[5] *$bn*	0.6[6]	1.4[6]	1.8	c.1.8[6]	↑

[1] At $1.35/£, $1.15/€ and NOK 10/USD [2] At $1.35/£, $1.17/€ and NOK 9.5/USD [3] At $1.35/£, $1.15/€ and NOK 9.5/USD.
[4] Includes decommissioning [5] FCF is post tax and pre distributions, M&A and hybrid interest. [6] Reflects mid point of guidance

H2 FCF impacted by tax payments as well as lower oil prices & production & higher capex



* av H2 production required to reach low/high end of FY guidance

FY 2026 FCF sensitivity:

±$5/bbl FY 2026 Brent: ±$170m

±$1/mscf FY 2026 Eur. gas: ±$150m

Outlook: delivering against our capital allocation priorities

Capital allocation priorities

1 Investment grade balance sheet

- **Investment grade** credit profile
- **Target <1.0x leverage** through cycle

2 Robust & diverse portfolio

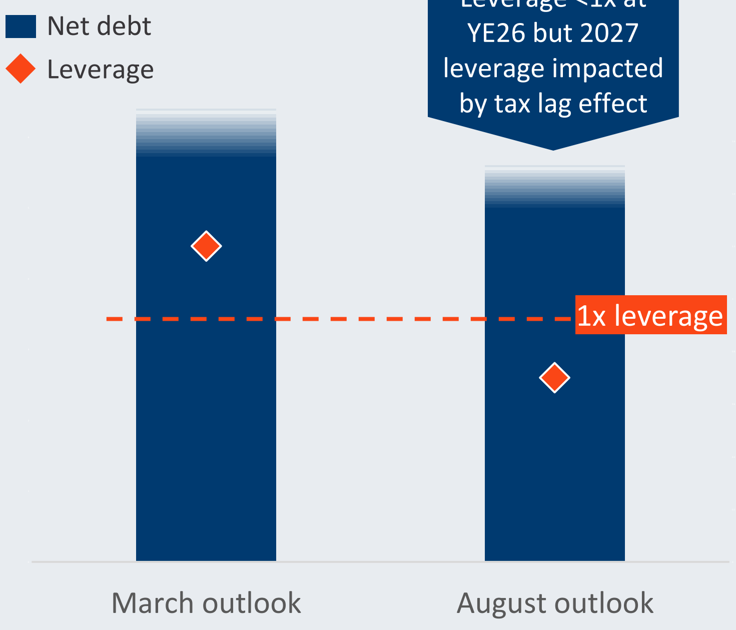
- Sustain **475-500 kboepd** production
- Maintain **<$15/boe** operating costs
- Invest **$2.0-2.3bn capex pa** from 2027

3 Competitive shareholder returns

- **45-75%** free cash flow payout
- **16.10 cents/sh** ($300m) dividend[3]
- **Potential for additional returns**

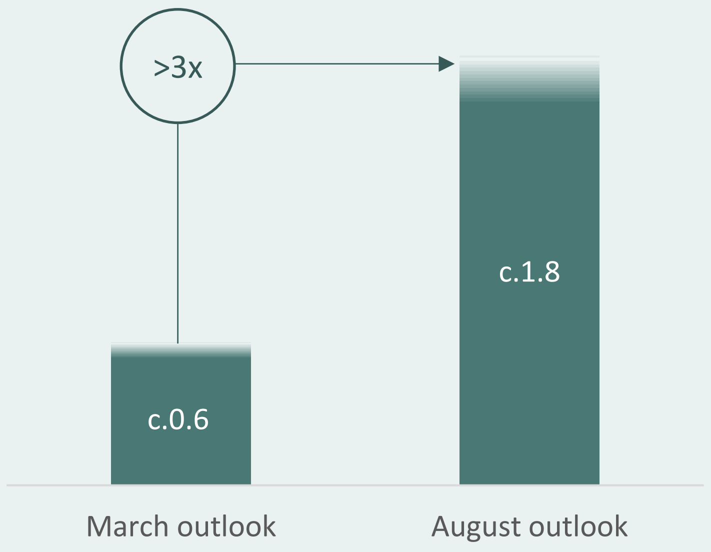
YE 2026 Net debt, Leverage[1]

$ billion



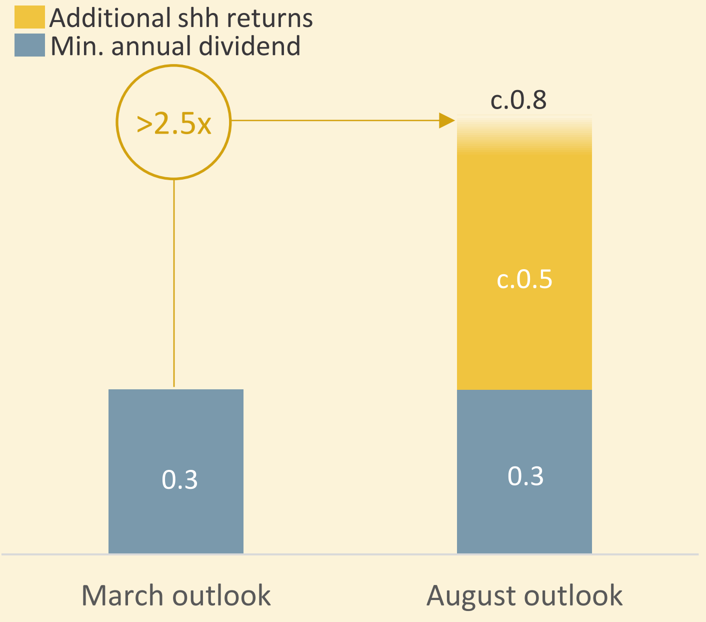
2026 Free cash flow[2]

$ billion



2026 distributions[3]

$ billion



[1] March outlook reflects 2026 FCF of $0.6bn; August outlook reflects 2026 FCF of $1.8bn and new $250m buyback completed by YE26. [2] March outlook assumes FY26 Dated Brent $65/bbl and $11/mscf European gas. August outlook assumes H2 2026 Dated Brent $80/bbl and $16/mscf European gas (equiv. to c.$85/bbl Dated Brent and c.$15/mscf European gas for FY 2026). [3] 16.10 is per voting ordinary share; $300m incl. $46m minimum annual dividend paid on non-voting ordinary shares

Closing remarks

Why Harbour Energy?

- A track record of strategic, operational and financial delivery supported by active portfolio management and a world-class team

- A large-scale, diverse producing asset base with a competitive cost structure and exposure to Brent oil prices and European gas prices

- Production maintained at 475-500 kboepd to end of decade supported by high return projects in our c.18 years of organic inventory

- Significant and sustainable free cash flow generation, rigorous capital discipline, investment grade credit

- Returns-focused with attractive distributions policy enabling deleveraging and reinvestment while ensuring shareholders benefit from our material cash flow

Appendix

Germany:

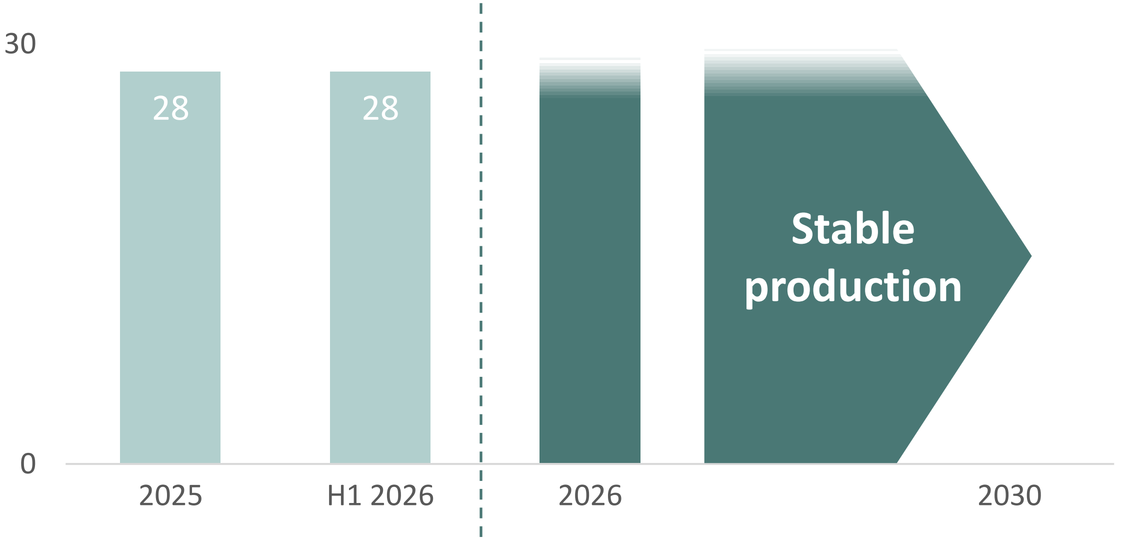
Stable, high margin production with long reserve life and low emissions

- One of the largest oil and gas producers in Germany
- High degree of operational control
- 100% op. interest in Mittelplate, Germany's largest oil field
- Ongoing infill drilling programme
- Optimisation of decommissioning costs with learnings applied from UK business

98%
Operating efficiency H1 2026

11 years
2P reserve life[1]

Production
WI kboepd



[1] YE 2025 2P reserves divided by 2026F production

North Africa

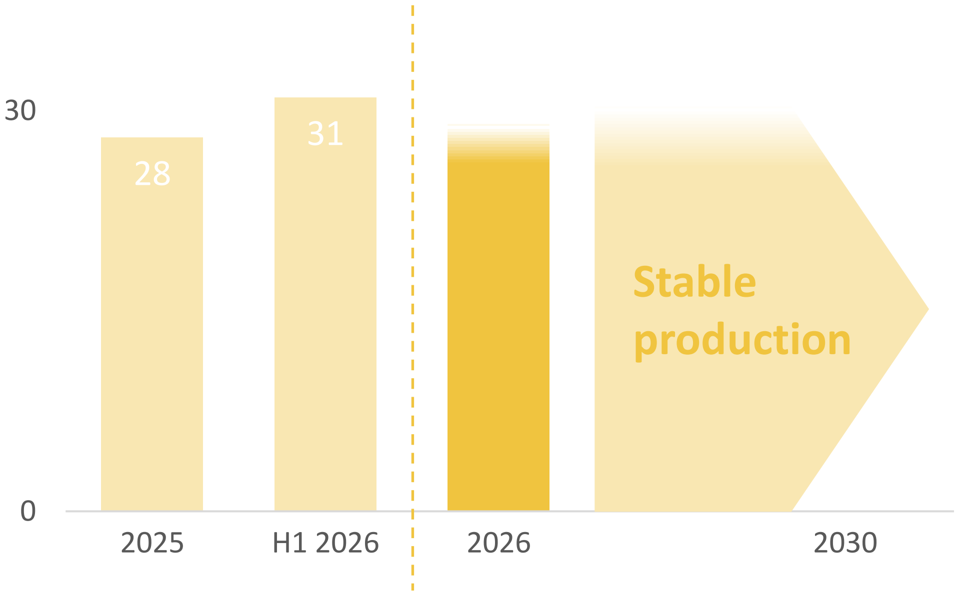
Stable, low-cost production supported by near-field discoveries and improved licence terms

- Long-established presence & strong in-country relationships
- Four production hubs: West Nile Delta (WND) & Disouq, Egypt; Reggane Nord, Algeria; and Al Jurf, Libya
- Recent discoveries at WND (Fayoum, El King) and Disouq (EZZ) – short-cycle development tie-ins to existing infrastructure
- Improved PSC terms at Disouq (100%, op.) – additional acreage, higher production interest, improved gas price
- Egyptian govt. overdue receivables reduced to zero in H1 2026

<$6/boe
Opex 2026-2030

3 months
EZZ discovery to first gas

Production
WI kboepd



CCS: Building a competitive CCS business, offering the potential for long-term stable cash flow

Leading CO_2 storage position in Europe

Greensand Future

- Ineos operator (40%), Harbour 40%, Nordsøfonden 20%
- Reuse of existing offshore infrastructure
- FID end 2024; start up Q3 2026
- Injection rate of c.400 ktpa
- Defers decommissioning by 8 years
- EU grant award[1] supporting construction

Short-cycle, low capital intensity

Greenstore

- Harbour operator 40%, Ineos 40%, Nordsøfonden 20%
- 115 mt gross CO_2 storage
- Located near key Danish industries
- Seismic acquisition completed Q1 2026; appraisal well spudded Q3 2026
- Strong Danish government support

Cost competitive, onshore licence

Viking

- Harbour 60% operator, bp 40%
- >400 mt CO_2 gross storage
- Located in UK's industrial centre
- Repurposing 30 mtpa LOGGS pipeline
- UK government funding secured to FID[2]

Large scale, cost competitive

1 Funded by the European Union
Emissions Trading System
Innovation Fund

2 Funded by UK Government

Group realised prices and production

H1 2026 realised prices

Oil ($/bbl)	
HBR pre-hedge	90
HBR post-hedge	84
NGLs ($/bbl)	
Group NGLs	49
Liquids (oil & NGLs, $/bbl)	
HBR pre-hedge	84
HBR post-hedge	79
EU gas ($/mscf)	
HBR pre-hedge	15.0
HBR post-hedge	14.4
Other gas ($/mscf)	
Other	3.6

Group production H1 2026

kboepd, net	Liquids (oil and NGLs)	Gas	Total	H1 2025 Total
Norway	69	112	180	173
UK	70	78	148	161
Argentina	6	68	74	75
US*	30	3	33	-
Mexico	9	1	10	10
North Africa	4	26	31	32
Germany	19	10	28	29
SE Asia	-	4	5	9
Total	**206**	**303**	**509**	**488**

Owing to rounding, totals do not match the sum of the component parts * Reflects LLOG production contributing from 1 February 2026, averaged over H1 2026

Hedging schedule

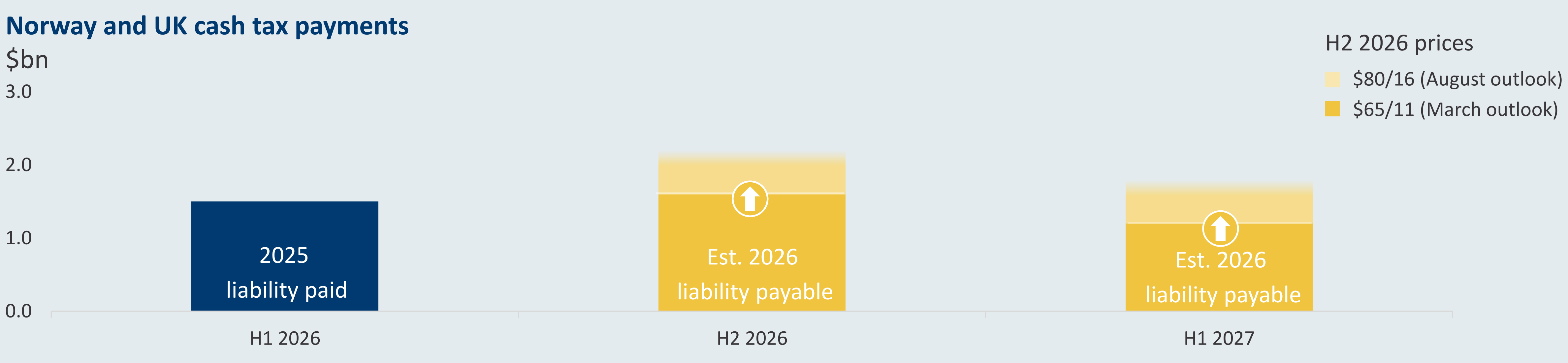
As at 30 June 2026. Owing to rounding, totals do not match the sum of the component parts

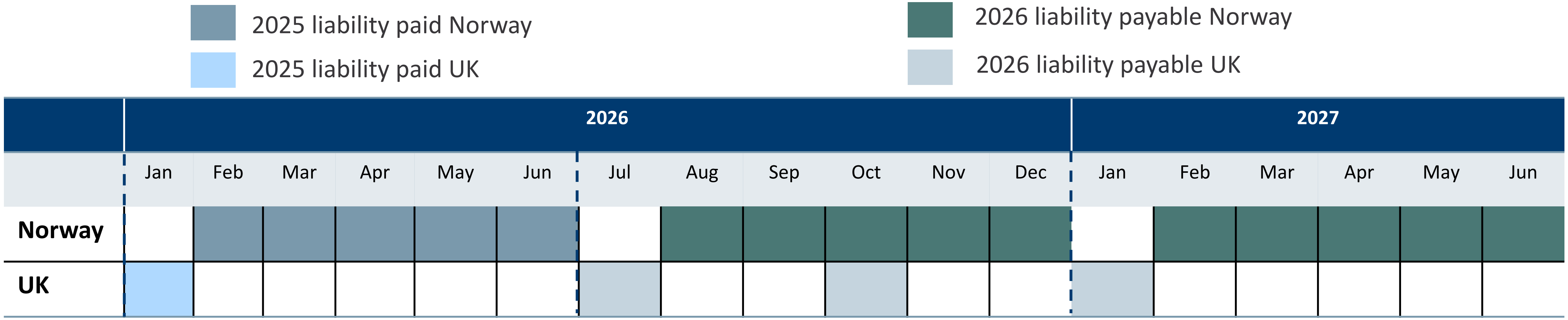
	H2 2026		FY2026		FY 2027		FY 2028	
	Transacted volume	Average price	Transacted volume	Average price	Transacted volume	Average price	Transacted volume	Avg price
EU/UK gas	kboepd	$/mscf	kboepd	$/mscf	kboepd	$/mscf	kboepd	$/mscf
Swaps	59	11.2	59	11.6	20	10.4	7	8.7
Collars (put-call)	28	11.6-20.2	26	11.5-20.3	28	8.9-15.8	6	8.1-15.0
Group	**87**	**12.5**	**86**	**12.7**	**49**	**11.4**	**13**	**9.1**
Brent/WTI	kboepd	$/boe	kboepd	$/boe	kboepd	$/boe	kboepd	$/boe
Swaps	44	72	44	72	9	67	5	65
Collars (put-call)	24	65-95	19	64-93	38	60-83	11	58-76
Group	**68**	**72**	**62**	**75**	**46**	**70**	**16**	**68**

Reflects transacted volumes rather than post tax / economic exposure. Collar ranges reflect the volume weighted average of put and call options respectively. Group totals reflect volume weighted average of traded swap/fixed price and, for collar structures, the forward curve at 30 June 2026 if forward curve pricing is between the cap and the floor or the floor/cap price if forward curve pricing is outside collar range.

Cash tax payment schedule and sensitivity

Approximately 60% of Harbour's tax liability is paid in H2 of current year with 40% paid in H1 the following year





Tax liability payment schedule:

Norway: 10 instalments, 50% paid in H2 of current year and 50% in H1 of the following year, with no payments in January or July.

UK: 3 instalments, 67% paid in H2 of current year and 33% in H1 of the following year.

Harbour Energy