



CHRYSAOR

Chrysaor Holdings Limited
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To whom it may concern,

Company changes

The planned merger of Premier Oil plc and Chrysaor Holdings Limited, through a reverse takeover, is expected to complete at the end of the 1st Quarter 2021. Premier Oil plc and Chrysaor Holdings Limited will make press announcements when completion occurs. I am writing to notify your organisation of relevant information that will take effect on completion.

Premier Oil plc will be renamed Harbour Energy plc and it will merge with the Chrysaor Holdings Limited group of companies. The names of the subsidiaries of Harbour Energy plc will not change immediately - these may change in due course and we will advise you of relevant changes when they occur.

Your contracts with Premier Oil plc and Chrysaor Holdings Limited companies will not be affected by completion of the merger and there will be no change to contractual notice details, VAT registration details, delivery addresses, billing addresses, materials or equipment owned and stored at contractor's premises, export controls - dual use regulations, inspection, certification and safety requirements, and customs matters.

Policies

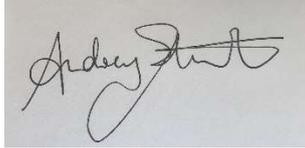
A copy of the new Harbour Energy policies will be available post completion of the merger.

We will write to you again shortly providing information on accessing the new Harbour Energy vendor relations site where the new Harbour Energy policies will be available.

We request that you update your records accordingly and share this information within your organisation, as appropriate.

Thank you for your co-operation.

Sincerely,

A handwritten signature in black ink on a light grey background. The signature is cursive and appears to read 'Audrey Stewart'.

Audrey Stewart
Vice President - Supply Chain