



INVITATION TO PARTICIPATE IN INTERNATIONAL PUBLIC BID

Harbour Energy Unidad Zama, S. de R.L. de C.V. (hereinafter referred to as **Harbour Energy México**), in its capacity as Operator of the Unit under the terms of the Unification Resolution, Zama Field, dated March 22, 2022 and currently in force, hereby invites national and international companies interested in participating in the bidding process for the following scope related to the Zama Project, located in Mexico:

- Floating Production, Storage and Offloading (FPSO) – Front-End Engineering Design (FEED) with Lease & Operate option

Interested companies are requested to submit their Expression of Interest to the following email address: **Zama-SupplyChain@harbourenergy.com**

Submissions must be received no later than seven (7) calendar days from the date of this publication, in both English and Spanish.

Harbour Energy México will provide further information exclusively to those companies that formally express their interest.

Sincerely,

Harbour Energy Unidad Zama, S. de R.L. de C.V.